

REPORT OF THE PORTFOLIO COMMITTEE ON PUBLIC WORKS, ROADS AND TRANSPORT AND COMMUNITY SAFETY, SECURITY AND LIAISON

2nd QUARTERLY PERFORMANCE REPORT FOR 2016/2017 FINANCIAL YEAR OF THE DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT (DPWRT)

1. INTRODUCTION

The Portfolio Committee on **Public Works, Roads and Transport; Community Safety, Security and Liaison** (the Committee) has a Constitutional mandate, in terms of Section 114(2)(b) of the Constitution of the Republic of South Africa (Act 108 of 1996) read with Rule 131 of the Rules and Orders of the Mpumalanga Provincial Legislature (the Rules), to oversee the performance of the Department of Public Works, Roads and Transport (the department) and hold it accountable through various measures.

The consideration and scrutiny of the Second (2nd) Quarterly Performance Report for 2016/2017 of the department is the tool the Committee used to determine whether the department has proper plans and programmes to realise its strategic objectives and ultimately to deliver basic services to the citizens of Mpumalanga.

The Committee tables this report, in accordance with the provisions of the Rules and Orders of the Mpumalanga Provincial Legislature, as an account of its oversight work done for consideration and adoption in order to monitor the budget allocated to the department for the 2016/2017 financial year.

2. METHOD OF WORK

The Speaker of the Legislature referred the 2nd Quarterly Performance Report for 2016/2017 to the Committee for deliberations and report back to the House, in

accordance with Rule 131 of the Rules and Orders of the Mpumalanga Provincial Legislature.

The Committee sought to determine whether the department executed its mandate in terms of its Annual Performance Plan (APP) and if there was value for money. The Committee met with the department on 21 February 2017 to deliberate on the department's 2nd quarterly Performance Report for 2016/2017 financial year. The Committee considered the draft Committee Report of the 2016/2017 2nd Quarterly report on 07 March 2017.

3. BRIEF OUTLINE ON STRATEGIC GOALS AND OBJECTIVES

3.1. Outcome Oriented Goals

The department is directly linked to **Outcome 6** which states "an efficient, competitive and responsive economic infrastructure network". **Outcome 6** is linked to eight outputs, namely:

- Output 1 Improving competition and regulation
- Output 2 Ensure reliable generation, distribution and transmission of electricity
- Output 3 Ensure the maintenance and strategic expansion of our road and rail network and the operational efficiency, capacity and competitiveness of our sea ports
- Output 4 Maintenance and supply of availability of our bulk water infrastructure
- Output 5 Communication and information technology
- Output 6 Develop a set of operational indicators for each segment

4. OBSERVATIONS AND COMMENTS

- The Committee noted that the department has a main allocated budget amounting to **R 4 647 031 000.00 (billion)** for the 2016/17 financial year. At the end of the 2nd quarter of the 2016/17, the actual expenditure of the department amounted to **R 2 236 593 000.00 (billion)** which translates to **48.1%**.
- The Committee raised a concern that the responses from the department were received during the day of the meeting.

4.1 OVERVIEW BY THE MEC

The MEC noted that this was the first appearance of the Department to the committee in the year 2017, a year which the President of the Republic declared as, ***“The Year of Oliver Reginald Tambo: Unity in Action Together Moving South Africa Forward”***. She expressed her desire that everything done in the year be guided by the unifying spirit of Oliver Reginal Tambo. She called for unity in confronting the challenge and in building a better Mpumalanga Province.

The MEC also acknowledged the important role played by the Committee in ensuring that government is accountable to the people of the Province and achieves its set objectives. She further alluded to the purpose of the department being called before the Committee and highlighted that it was there to present the first and second quarter achievements of this financial year 2016/17. She noted the following achievements:

- signing of performance agreements by all Senior Managers,
- reduction of accruals,
- completion of school sanitation program and;
- general improvement in the pace of building Public Infrastructure.

The MEC also presented challenges identified in the department such as inability to complete projects on time due to community protest, non- achievements of certain targeted projects on APP due to client department's failure to identify appropriate sites and late submission of project lists etc.

The following are the measures to address the above challenges:

1. Development of a social compact policy, which will clearly define how the department and its contractors relate with communities
2. The department will convene a Committee of Political Heads of Departments and client Departments quarterly to assess on projects.
3. The MEC will do regular visits to projects to ensure verification of reported progress
4. More budgets of the department will be allocated to project delivery and less will be allocated to goods and services.
5. The department is also busy with finalizing a concept document which will guide eradication of potholes.
6. Ensuring that the department's budget is used to transform the economy and benefit historically disadvantaged individuals.

5.1. Programme 1: Administration

Table 1: Planned targets & achieved targets vs spending

Sub-programme	Performance Indicator	Planned	Achieved	Deviation	Spending Patten
Corporate Support	Annual Report tabled	1	1	1	50.5%
	% of Invoice received & paid within 30 days	100%	100%	-	
	Total amount of revenue collected	R5.5 million	R 6.1 million	R600 000	
	Value of infrastructure contracts awarded to HDI contractors expressed as a percentage of the total value of contracts awarded	60%	87%	27%	
	Value of infrastructure contracts awarded to				

	WOE's expressed as a percentage of the total value of contracts awarded	35%	54%	19%	
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Table 1.1 Financial performance of sub-programme 1 for the 2nd quarter

R Thousands	Allocated Budget 2016/17	Actual to the end of September 2016	Outcome as % Budget
Sub-Programme			
Office of MEC	8 301	2 841	34.2%
Management of the Department	5 913	1 852	31.3%
Corporate Support	235 712	121 577	51.6%
TOTAL	249 926	126 270	50.5%
Economic Classification:			
Compensation of employees	174 146	84 406	48.5%
Goods and services	72 279	39 949	55.3%
Total transfers and subsidies	2 024	419	20.7%
Payments for capital assets	1 477	1 496	101.3%
Total	249 926	126 270	50.5%

Table 1 above seeks to illustrate the planned and achieved targets against spending of the department, whereby the programme had five (5) planned performance indicators for the second quarter. The department managed to achieve all its planned targets per performance indicator. In terms of financial performance, the department spent the allocated amount of R 126 270 000.00 (R 126 million) for programme 1 at **50.5%**. According to table 3.1 above on Economic Classification the high spending contributor was on Payment of Capital Assets at **101%**, whereby the department indicates that there was a once off payment made amounting to R 1 100 000.00 (R1.1 million). The low spending contributor is on Transfer and Subsidies at a spending of **20.7%** and the department indicates reasons being that this Economic Classification caters for leave gratuity and injury on duty, which are unforeseen and only paid as and when they occur.

1.2. Programme 2: Public Works Infrastructure

Table 2: Planned and achieved targets vs spending

Sub-programme	Client Department	Planned	Achieved	Deviation	Spending Pattern
CAMP submitted to the relevant Treasury in accordance with GIAMA		1	1	-	
Design	Total	20	4	(16)	
No of infrastructure designs ready for tender	DoE	4	3	(1)	
	DoH	9	0	0	
	DSD	7	1	(6)	
Construction	Total	83	4	(79)	
No of capital infrastructure projects completed	DoE	73	3	(70)	
	DoH	6	1	(5)	
	DCSR	2	0	(2)	
No of capital infrastructure projects completed within agreed time period	Total	83	4	(79)	
No of capital infrastructure projects completed within agreed time period	Total	83	4	(79)	
	DoE	75	3	(72)	
	DoH	6	1	(5)	
	DCSR	2	0	(2)	
No of capital infrastructure projects completed within agreed budget	Total	83	4	(79)	
	DoE	75	3	(72)	
	DoH	6	1	(5)	
	DCSR	2	0	(2)	
Maintenance					
Number of planned maintenance projects awarded		23	0	(23)	
Property Management					
No of immovable assets verified in the Assets register(IAR)		200	200	-	
No of conditional assessments conducted on state-owned buildings		30	14	(16)	

No of kilowatts saved to reduce energy usage for building portfolio		5 0000 000	264 750	(4 735 250)	
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Table 2.1 Financial performance of sub-programme 2 for the 2nd quarter

R Thousands	Allocated Budget 2016/17	Actual to the end of September 2016	Outcome as % Budget
Sub-Programme			
Programme Support	4 088	3 342	81.8%
Design Public Works	79 929	9 728	12.2%
Construction Public Works	24 626	11 726	47.6%
Maintenance Public Works	27 370	9 160	33.5%
Property Management	698221	356 338	51%
TOTAL	834 234	390 294	46.8%
Economic Classification:			
Compensation of employees	299 374	138 464	46.3%
Goods and services	402 019	150 336	37.4%
Total transfers and subsidies	131 048	99 819	76.2%
Payments for capital assets	1 793	1 675	93.4%
Total	834 234	390 294	46.8%

Table 4 above seeks to illustrate the planned and achieved targets against the spending of the department, whereby the programme has **nine (9)** performance indicators and the department managed to achieve two (**2**) which translates to **22%** and failed to achieve seven (**7**) performance indicators for the 2nd quarter. Initially the department has been allocated a budget of **R 834 234 000.00** for programme 2 in the 2016/17 financial year. Out of the total allocated budget the department has managed to utilise an amount of **R 390 294 000.00** which translate to **46.8%** for the 2nd quarter for the 2016/17 financial year. Again in programme 2 there is an indication of a high spending on Payment of Capital Assets as well as Transfers and Subsidies at a spending of **93.4%** and **76.2%** respectively, This was due to the once off payment made in respect of stand-by generators in the month of August & September and payment of rates and taxed amounting to **R 63 900 000** respectively. However when zooming into the sub-programmes, the following was noted with regard to planned targets and spending performance:

- **Design**

The department did not achieve its planned targets for the sub-programme design. It has planned to have twenty (20) designs ready for tender in the 2nd quarter but only four (4) planned designs are said to have been achieved by the department leaving the balance of sixteen (16) designs unachieved. The department spent its budget for the sub programme design at 12.2% i.e. a spending of R 9 728 000.00 .There are sixteen (16) designs not achieved as planned and the department indicated the reason for deviation being delays in all projects.

The Committee requested the department to provide an update on the status quo of all the sixteen 16 design projects as at end October 2016. The department reported that significant progress has been made (per Client Department) with regards to the finalisation of the designs for the 16 projects. Progress is as follows:

- New Doornkop School – The consultants are busy with the finalization of the bill of quantities and tender documentation.
- Five (5) NHI projects i.e. Msukaligwa CHC, Thandukukhanya CHC, Nhlazatshe 6 Clinic, Vukuzakhe Clinic and Balfour mini Hospitals are complete, however, the procurement of contractors are being handled by National Department of Health (DOH).
- Mapulaneng Hospital (Phase 2) – The project is still awaiting approval of the business case and clinical brief. Notwithstanding, other design aspects are in progress.
- Shongwe and Tintswalo Hospitals – The designs have not commenced as condition assessment were recommended prior to any further detailed design or investigation.
- KwaMhlanga Hospital – The design has not commenced as a business case was submitted to the DoH and response is awaited to inform further planning action.
- Planning for Bethal library has been withdrawn as the area has sufficient libraries. The other five (5) libraries i.e. Thubelihle, Bushbuckridge Dual Purpose, Masobye, Mashishing and Standerton Regional library are

currently at an advanced stage of planning and will be advertised in February 2017.

- **Construction**

The department planned to complete 83 capital infrastructure projects in the 2nd quarter but only four (4) were achieved deviating by 79 from its planning at a spending of 47.6%. Within the 83 planned capital infrastructure projects, the department only managed to achieve four (4) on planned time and budget.

There are 79 projects not constructed as planned and the department indicated the following reasons:

DoE (planned 75 and only achieved 3)

- DM Mostaosele Secondary School – Poor contractor performance

The committee requested the department to explain on what consequential action the department took towards the contractor who is not performing thus affecting service delivery. The department reported that as per the Joint Building Contracts Committee (JBCC) contract, warning letters were issued to contractors and penalties were applied where necessary. Further where there were no improvements, cession agreements were recommended.

- Makerana primary School – Duplicate on the Plan

The committee requested the department to clarify on the reason for deviation provided and explain what this means towards the planning and budget of the department. The department reported that received project lists from client departments. These lists are revised several times based on the available budget.

The specific project i.e. Makerana Primary School was accidently duplicated during the revision process due to the high number of projects that were planned for implementation in the 2016/17 financial year. Future planning and budgeting of infrastructure in the Province could improve if the Infrastructure Delivery Management System (IDMS) is adhered to. The IDMS aims to improve planning,

budgeting, procurement, delivery, maintenance, operation, monitoring and evaluation of built infrastructure.

- Twelve (12) projects are delayed due to electrical upgrades and repairs have been reprioritised.
- Four (4) projects (DD Mabuza, Moepi, The Gem and Tsembekani schools were cancelled as they do not require repairs or upgrade).
- Nineteen (19) basic services and sanitation projects were awarded late.

The committee noted that the department awarded the projects late. The department indicated that late awarding of projects are generally caused by the following:

- Delay in completion of the assessment of work
- Confirmation of budget;
- Delays in confirmation of site; and
- Noncompliance to the IDMS, and
- Thirty-one (31) projects deferred to 2017/18 financial year due to budget constraints.

The committee wanted the department to clarify who has budget constraints between the client department and the implementing department. The department reported that the client department budgets for the projects and as such would have the budget constraints.

- Shongwe Boarding school- Project behind schedule and was hindered by septic tank overflow
- Jackie Manan Primary School- Delayed due to land disputes with the private owner
- Two (2) projects (Badplaas circuit office & other circuits are still under planning)

The committee requested the department to provide the name of the other circuit office which is under planning except Badplaas. The department indicated that the

other project is Marapyane Circuit Office. The planning and assessment for the project is still ongoing, Construction will commence in the 2017/18 financial year.

DOH (planned 6 and achieved 1)

- Nelspruit CHC- Delayed due to contractors cash flow constrains and disruptions from strike. Extension of time was granted to 15 October.
- Three (3) Projects (Orinocco, Mgobodzi, Kwamdladla) – delays on both departments on option between park homes or conventional structures.

DCSR (planned 2 and did not achieve any)

- Sabie & Mashishing Libraries - The contractors were affected by delayed payments as they were not complying with SARS and CSD.

- **Property Management**

The department planned 3 targets for the 2nd quarter but only 1 was achieved at a spending of 51%. The following targets were not achieved.

- ✓ **Number of condition assessment of state- owned building**

The reason for deviation given by the department is that there is mentorship being provided for the pilot projects for practical training of staff to conduct condition assessment. The department indicated that this target will be achieved in the 3rd and 4th quarter of the financial year 2016/17.

- ✓ **Number of kilowatts saved to reduce energy usage for building portfolio**

The reason for deviation provided indicates that installation commenced later than planned due to delays in delivery of materials. The department indicates that installation programme has been revised to accommodate the late commencement.

- **Maintenance**

The department planned 23 targets for the 2nd quarter but there was no target achieved at a spending of 33.5%. The department planned to maintain 23 projects and failed. The department indicates that reasons for deviation are due to the maintenance plan revised to accommodate other projects. However it is also indicated that the revision of this target will not affect the annual plan of the

department because these 23 targets will still be achieved by end of the 2016/17 financial year.

The Committee requested the department to share with the committee as to how the 33.5% was spent if no target out of the 22 projects planned was achieved on maintenance for the 2nd quarter. The department reported that the budget and expenditure includes routine and preventative maintenance, as an annual allocation within the baseline, in all Districts. Routine and preventative maintenance includes the provision of plumbing, electrical and carpentry material as well as undertaking of minor projects within Districts.

5.3. Programme 3: Transport Infrastructure

Table 3: Planned and achieved targets vs spending

Sub-programme		Planned	Achieved	Deviation	Spending Patten
Planning	Number of kilometres of surfaced roads visually assessed as per the applicable TMH manual	5200	5 505	305	
	Number of kilometres of gravel roads visually assessed as per the applicable TMH manual	2000	3 101	1 101	
Design Roads	No of infrastructure designs ready for tender	2	0	(2)	
Construction Roads	No of kilometres of gravel roads upgraded to surfaced roads	2	2	-	
Maintenance Roads	No of lane –km of surfaced roads rehabilitated (No of square metres of surfaced roads rehabilitated)	30 (129 000)	22 (94 600)	08 (34 400)	
	No of square meters of surfaced roads resealed	770 600	12 600	(758 000)	
	No of kilometres of gravel	40	110	70	

	roads re-gravelled				
	No of square meters of blacktop patching	25 000	84 027	59 027	
	No of kilometres of gravel roads bladed	9 830	1 480	(8 422)	

Table 3.1 Financial performance of sub-programme 3 for the 2nd quarter

R Thousands	Allocated Budget 2016/17	Actual to the end of September 2016	Outcome as % Budget
Sub-Programme			
Programme Support	1 737	787	45.3%
Infrastructure Planning	67 712	26 663	39.4%
Design Roads	37 188	20 139	54.2%
Construction Roads	1 298 343	651 412	50.2%
maintenance Roads	952013	394 877	41.5%
TOTAL	2 356 993	1 093 878	46.4%
Economic Classification:			
Compensation of employees	400 000	192 706	48.2%
Goods and services	655 998	250 736	38.2%
Total transfers and subsidies	10 098	4 355	43.1%
Payments for capital assets	1 290 887	646 081	50%
Total	2 356 983	1 093 878	46.4%

Table 3 above seek to illustrate the planned and achieved targets against the spending of the department, whereby the programme has nine (9) performance indicators and the department managed to achieve 4 or 44% planned performance indicators as per APP for the quarter under review. Initially the department has been allocated a budget of R 2 356 993 00.00 (billion) for programme 3. Out of the total allocated budget the department has managed to utilise an amount of R 1 093 878 000 (million) which translate to 46.4% for the 2nd quarter of 2016/17 financial year. The following is the performance of the department per sub programme:

- **Design Roads**

The department planned to design two (2) roads for the quarter under review; however it did not happen as planned. To that effect the department indicated that there was a delay in the appointment of the consultant hence this target was not

achieved. It is of concern to note that even in the 1st quarter the same reason was given of not achieving one (1) design which was planned. These delays in implementing processes might indicate elements of poor prior planning and subsequent planning, which means the department failed before planning. The department indicated that these designs including the one (1) design in the 1st quarter will be achieved in the 3rd quarter. Furthermore when scrutinising the financial performance of this programme it is noted that there is no correlation between the budget spent for the sub-programme and target performance, because there is no achieved target for the sub-programme, but budget has been spent by **54.2%** as at the end of the second quarter.

- **Construction Roads**

The department had two (2) planned targets for this sub-programme and managed to achieve all the planned targets. The department spent its budget at **50.2%** for this sub programme.

- **Maintenance Roads**

The department had five (5) planned performance indicators for this sub-programme and only managed to achieve three (3) out of the five (5). The department planned to improve provincial road network by rehabilitated surfaced roads, the planned lane-km for the 2nd quarter was 30 and 22 was achieved. The department indicated there was a deliberate slow down on some projects due to the over achievement in the 1st quarter. The department spent its budget for the sub programme at **41.5%** for the second quarter.

1.3. Programme 4: Transport Operations

Table 6: Planned and achieved targets vs spending

Sub-programme		Planned	Achieved	Deviation	Spending Patten
Public Transport Operations	No of kilometres subsidised	6 984 179	7 130 880	146 701	53.4%
	No of trips subsidised	209 433	217 048	7 615	
	No of scholar transport	341	341	-	

	routes monitored				
Transport Safety and Compliance	No of roadside checks conducted	662	747	85	58.6%
Transport System	No of PRE hearings conducted	12	9	(3)	39.0%
Infrastructure Operations	No of projects completed	1	1	-	37.2%

Table 6.1 Financial performance of sub-programme 4 for the 2nd quarter

R Thousands	Allocated Budget 2016/17	Actual to the end of September 2016	Outcome as % Budget
Sub-Programme			
Programme Support	3 712	1 095	29.5%
Public Transport Operations	1 050 678	560 811	53.4%
Transport Safety and Compliance	41 148	24 104	58.6%
Transport Systems	13 913	5 426	39.0%
Infrastructure Operations	21868	8 128	37.2%
TOTAL	1 131 319	599 564	53.0%
Economic Classification:			
Compensation of employees	66 745	33 119	49.6%
Goods and services	414 498	245 990	59.3%
Total transfers and subsidies	575 732	286 276	49.7%
Payments for capital assets	74 344	34 179	46.0%
Total	1 131 319	599 564	53.0%

Table 6 above seeks to illustrate the planned and achieved targets against the spending of the department, whereby the programme had six (6) planned performance indicators and managed to achieve only five (5) or 83% of its planned performance indicators as per APP. The department has been allocated a budget of **R 1 131 319 000 (billion)** for Programme 4 and out of the total allocated budget the department has managed to utilise an amount of **R 599 564 000 (Million)** which translate to **53%** for the 2nd quarter for the 2016/17 financial year. Table 6.1 indicates

the following on Economic Classification: Goods and Services a high spending of 58.3%. According to the department the high spending was due to payment of all invoices for scholar transport services received from April until September 2016. The department further indicated that this includes services for invoices that were rendered in March 2016.

5.5. Programme 5: Community Based Programme

Table 5: Planned and achieved targets vs spending

Sub-programme		Planned	Achieved	Deviation	Spending Patten
Community Development	No of EPWP opportunities created by the provincial DPWRT	6 392	3 459	(2 933)	
	No of full time equivalents (FTEs) created by the DPWRT	2 084	985	(1 099)	
Innovation & Empowerment	No of Beneficiary empowered interventions	3	3	-	
	No of public bodies reporting on EPWP targets within the province	31	30	(1)	
	No of interventions implemented to	1	1	-	
EPWP Co-ordination & monitoring	No of jobs created	21 110	17 698	(3 412)	
	No of full time equivalents (FTEs)	8 284	5 327	(2 957)	
	No of youths employed (18-35)	11 610	7 307	(4 303)	
	No of women employed	11 610	14 284	2 674	
	No of people with disabilities	422	369	(53)	

Table 5.1 Financial performance of sub-programme 3 for the 2nd quarter

R Thousands	Allocated Budget 2016/17	Actual to the end of September 2016	Outcome as % Budget
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Sub-Programme			
Programme Support	1 855	928	50.0%
Community Development	40 796	15 597	38.2%
Innovation and Empowerment	16 747	3 346	20.0%
EPWP Co-Ordination and monitoring	15 161	6 716	44.3%
TOTAL	74 559	26 587	35.7%
Economic Classification:			
Compensation of employees	32 975	17 420	52.8%
Goods and services	40 885	9 151	22.4%
Total transfers and subsidies	-	-	-
Payments for capital assets	699	16	2.3%
Total	74 559	26 587	35.7%

Table 5 above seeks to illustrate the planned and achieved targets against the spending of the department, whereby the programme had ten (10) planned performance indicators for the 2nd quarter of the 2016/17 financial year. However the department indicated that they only reported on preliminary figures since the EPWP system only closes on the 21st of October 2016 for report and that an updated report will be submitted once the validated figures are released by the National Department of Public Works for the 2nd quarter. The department has been allocated a budget of **R 74 559 000.00 (Million)** for programme 5 and out of the total allocated budget the department managed to utilise an amount of **R 26 587 000.00 (Million)** which translate to **35.7%** for the 2nd quarter of the financial year. It is indicated by the department that the low spending was influenced by the slow progress on the implementation of Sakha'bakhi and National Youth Services which affected the spending under economic classification: goods and services. Furthermore, table 7.1 also indicates a low spending on payment of capital assets which the department indicates that it's due non procurement of computers and related information technology equipment which are planned for procurement from 2nd quarter onwards.

5. FINDINGS

The Committee made the following findings:

- 5.1. There are 16 designs that have not been achieved as planned and the department has indicated that the reason for the deviation is delays.
- 5.2. There is poor performance from contractors on most projects that are implemented by the department on behalf of client departments.
- 5.3. Thirty-one (31) projects were deferred to 2017/18 financial year due to budget constraints.

6. RECOMMENDATIONS

The Committee made the following recommendations:

- 6.1. The department must develop a strategy that will ensure that the planned sixteen (16) designs are achieved before the end of this quarter. A progress report should be submitted to the Committee in this regard.
- 6.2. The department must ensure that penalties are imposed to those contractors who are failing to perform effectively and furthermore develop a plan to monitor the work done by all contractors appointed by the department.
- 6.3. The department must ensure that the 31 projects deferred are included in the departmental APP for 2017/18 and that they are appropriately budgeted for. The progress on the implementation of the projects should be report to the Committee on a quarterly basis.

The Portfolio Committee tables this report to the House for adoption with its recommendations.

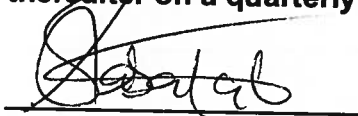
7. CONCLUSION

The Chairperson takes this opportunity to thank the Members of the Portfolio Committee for their active participation and constructive contributions during the deliberations on the Department of Public Works, Roads and Transport 2nd Quarterly Performance Report for the 2016/2017 financial year.

In addition, the Chairperson extends a word of thanks to the MEC, HOD and senior management officials for availing themselves to deliberate on matters pertaining to the department.

The Chairperson would also like to thank the support staff for contributing to the production of this report.

The department should provide the Committee with a progress report on the implementation of House Resolutions not later than the 13 April 2017, and thereafter on a quarterly basis.



HON GC SHABALALA

**CHAIRPERSON: PORTFOLIO COMMITTEE ON
PUBLIC WORKS, ROADS AND TRANSPORT;
COMMUNITY SAFETY, SECURITY AND LIAISON**

17/03/2017

DATE